

## CITY BUDGET SURVEY 2009

In January 2009, city finance directors and clerk-treasurers were asked to complete a survey about what actions their city took to balance the 2009 budget (or expected budget expenditures/revenues for calendar year 2009 for cities operating under a biennial budget). 69% of cities completed the survey, representing 87% of the state's incorporated population.

### BUDGET EXPENDITURES

Please indicate which actions your city took in order to balance the 2009 budget. (193 Responses)												
	Significant increase		Slight increase		Maintain		Slight decrease		Significant decrease		N/A	
Infrastructure spending	10	(5.18%)	22	(11.40%)	53	(27.46%)	35	(18.13%)	62	(32.12%)	10	(5.18%)
Public safety spending	9	(4.66%)	50	(25.91%)	81	(41.97%)	28	(14.51%)	19	(9.84%)	5	(2.59%)
General government spending	2	(1.04%)	19	(9.84%)	74	(38.34%)	66	(34.20%)	33	(17.10%)	0	(0.00%)
Scope of services	1	(0.52%)	6	(3.11%)	120	(62.18%)	45	(23.32%)	13	(6.74%)	6	(3.11%)
Size of workforce	0	(0.00%)	27	(13.99%)	93	(48.19%)	55	(28.50%)	14	(7.25%)	3	(1.55%)

### RESERVES

Please indicate which actions your city took in order to balance the 2009 budget. (194 Responses)												
	Significant increase		Slight increase		Maintain		Slight decrease		Significant decrease		N/A	
Use of ending cash balance	34	(17.53%)	56	(28.87%)	48	(24.74%)	26	(13.40%)	7	(3.61%)	16	(8.25%)
Use of operating reserves	24	(12.37%)	38	(19.59%)	69	(35.57%)	13	(6.70%)	7	(3.61%)	33	(17.01%)
Use of capital reserves	21	(10.82%)	34	(17.53%)	66	(34.02%)	11	(5.67%)	6	(3.09%)	43	(22.16%)
Other	3	(1.55%)	2	(1.03%)	4	(2.06%)	0	(0.00%)	2	(1.03%)	20	(10.31%)

### PERSONNEL

Please indicate which actions your city took in order to balance the 2009 budget. (194 Responses)				
	Yes		No	
Froze hiring (city is not replacing employees when they leave/retire)	61	(31.44%)	121	(62.37%)
Laid off employees	34	(17.53%)	151	(77.84%)

Please indicate which actions your city took in order to balance the 2009 budget. (194 Responses)				
	Yes		No	
Eliminated salary increases for employees	18	(9.28%)	168	(86.60%)
Delayed or reduced salary increases for employees	34	(17.53%)	153	(78.87%)

Please indicate which actions your city took in order to balance the 2009 budget. (194 Responses)				
	Yes		No	
Reduced spending on some employee benefits (i.e. deferred compensation, health care)	21	(10.82%)	167	(86.08%)
Eliminated some employee benefits (i.e. deferred compensation, health care)	1	(0.52%)	185	(95.36%)
Required increased employee contributions for employee/family healthcare	47	(24.23%)	141	(72.68%)
Decreased the number of hours/days worked or imposed furloughs	8	(4.12%)	179	(92.27%)
Offered voluntary leave without pay	7	(3.61%)	180	(92.78%)
Eliminated spending on employee training/travel	44	(22.68%)	142	(73.20%)
Other	5	(2.58%)	23	(11.86%)